



Is NI funding well spent?



Jill Rutter



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How well is public money spent in Northern Ireland

September 2023

Jill Rutter



NSTITUTE

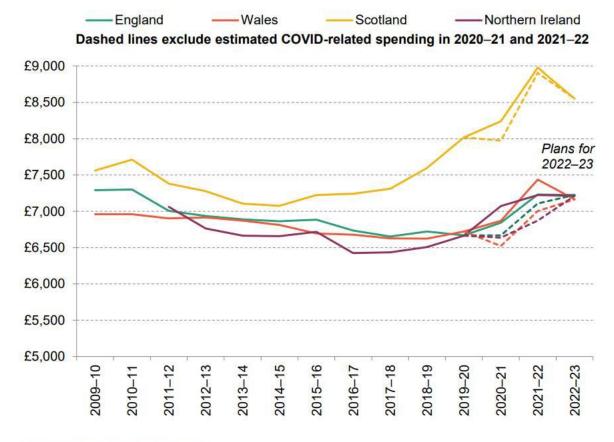
Fiscal Council has done a great job in focussing on inputs



- Shows how NI fares vs "need"
- Shows impact of budget allocation set by SoS
- Illustrates scale of challenge managing public expenditure in NI
- But the big issue for citizens is less inputs but outputs and outcomes

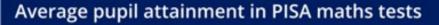
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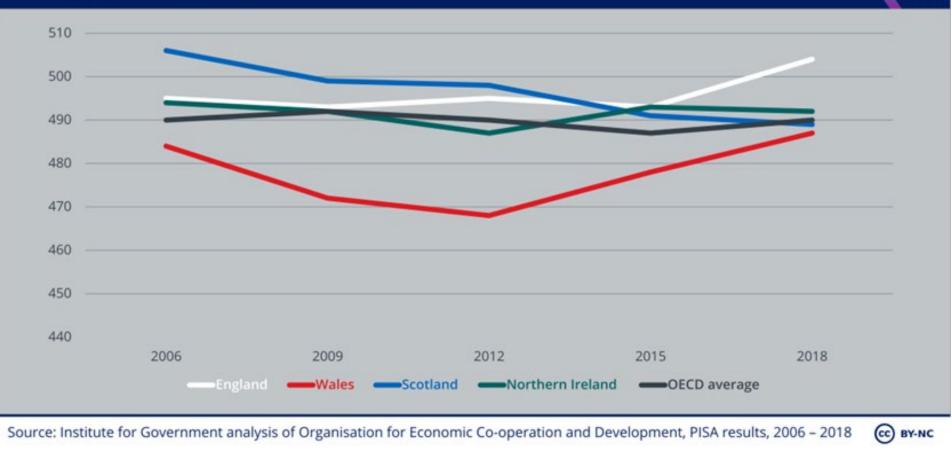
On education, Northern Ireland did, until INSTITUTE covid, spend less per pupil than others



Note: Sources at end of document.

But its pupils did better at maths





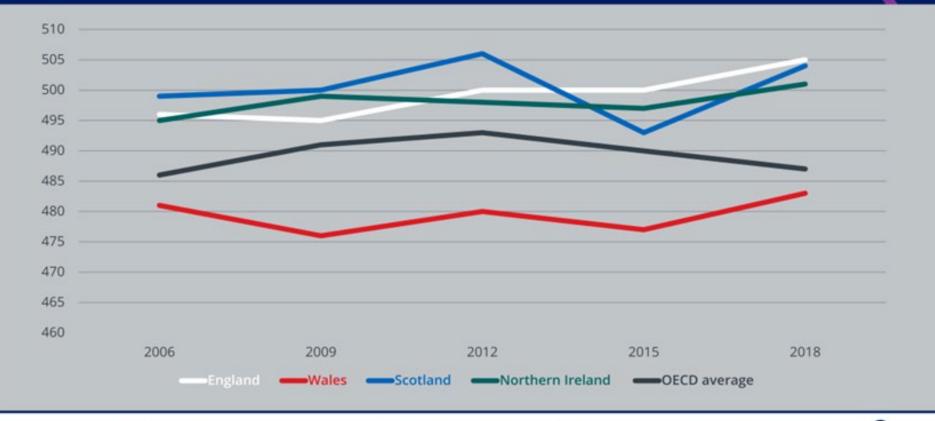
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... and much better than Wales at reading

Average pupil attainment in PISA reading tests

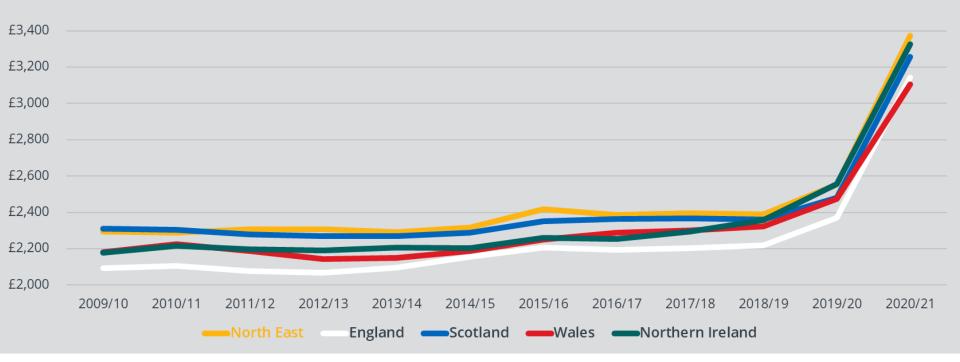


Source: Institute for Government analysis of Organisation for Economic Co-operation and Development, PISA results, 2006 – 2018 💿 ВУ-NC

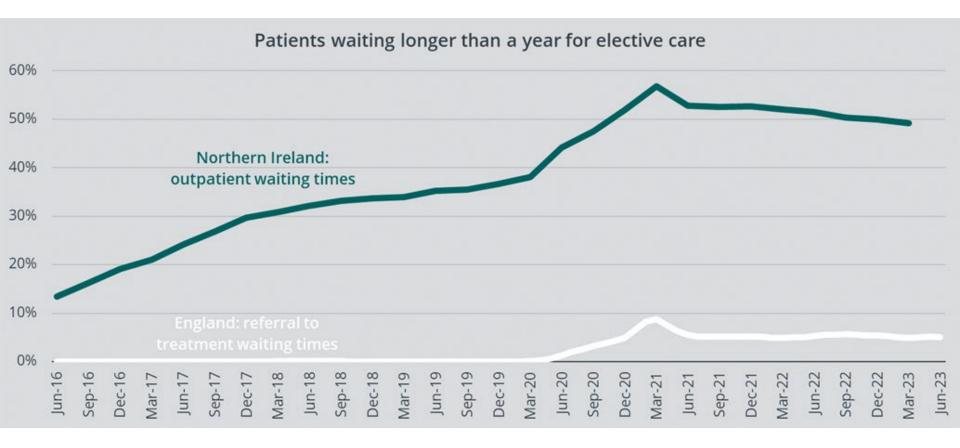
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On health, NI spends more per capita GOVERNMENT

Health spending per head (2019/20 prices)



Northern Ireland has consistently had GOVERNMENT

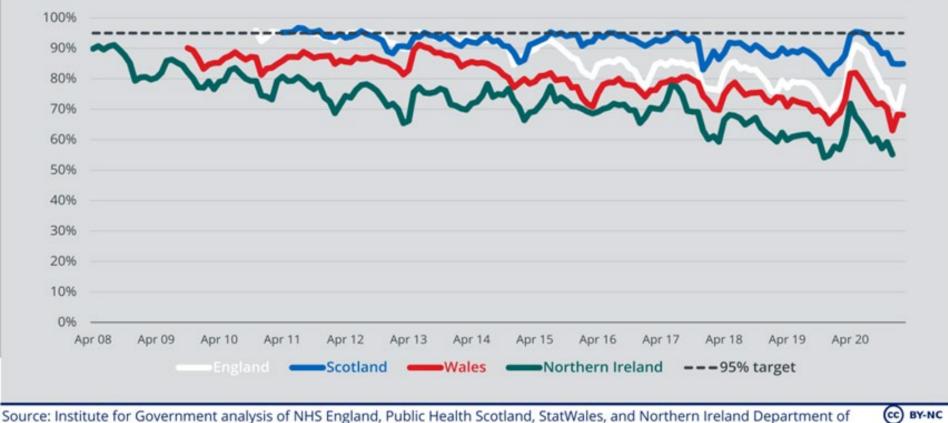


NI is the worst performer on A and E

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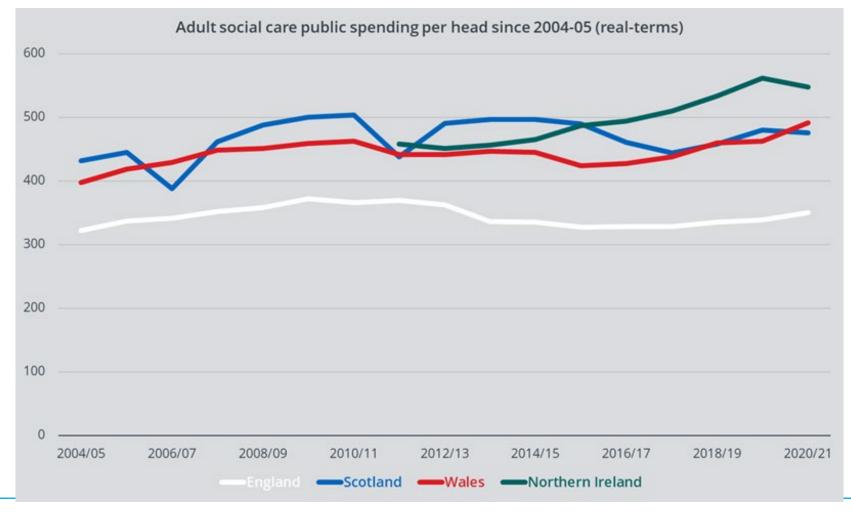
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A&E patients in major A&E departments admitted, discharged, or transferred within 4 hours



Health, emergency care waiting times data (see methodology for full source)

And the picture on social care is not great either – NI spends the most

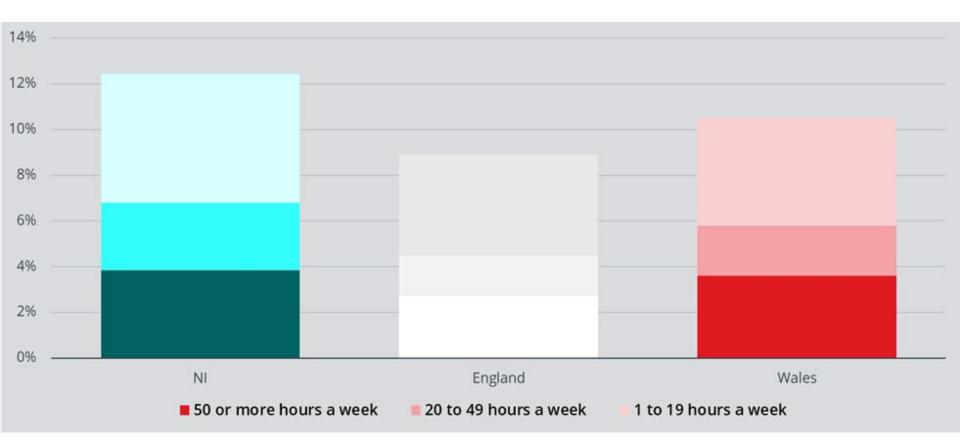


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But there is more unpaid care than in GOVERNMENT GOVERNMENT



Recent events have not been conducive to good spending planning



- Brexit/covid preoccupations
- Lack of agreed programme for government
- Lack of policy cover for necessary reform
- Failure to manage budgets in the last financial year
- Uncertainty about future budgets

But these are compounded by intrinsic INSTITUTE GOVERNMENT features of NI governance system

- Lack of scrutiny/opposition
- Lack of accountability
- Lack of collective responsibility
- Moral hazard dollops of spending

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(and this is what the dollops looked like)

Table 2.6 NI Executive financial packages – actual drawdown, 2015-16-2020-21

| Financial package | 2015-16 | 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 | Total |
|------------------------------------|---------|---------|---------|---------|---------|---------|----------|
| Stormont House Agreement | | £2.6m | £6.1m | £10.9m | £13.4m | £26.5m | £59.5m |
| Fresh Start Agreement | | £38.3m | £38.8m | £41.7m | £42.8m | £45.1m | £206.7m |
| Confidence & Supply Arrangement | | | | £410.0m | £330.0m | £50.6m | £790.6m |
| New Decade New Approach | | | | | £30.0m | £504.0m | £534.0m |
| Sub total | | £40.9m | £44.9m | £462.m | £416.2m | £626.2m | £1.591bn |

Source: Final report Northern Ireland Fiscal Commission

Spending UK-wide needs to be managed better to deliver results



- Performance struggling to recover from pandemic impacts
- Long-term plans and stability vs (crisis/cash/repeat)
- Long-term policy framework
- Capital and prevention budgets
- Focus on outcomes not inputs
- More active workforce management with focus on retention, not just recruitment

Challenge is how to translate that into GOVERNMENT

- Agreed programme for government (which sets spending priorities collectively and reform programme)?
- Extend external support institutions expand remit from inputs to outputs?
- Greater transparency and public discussion on choices?
- Limit divergence from UK where lack capacity to reduce scale issues?

Sources

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Sources: IfG, Devolved public services, 2021

IFS annual reports on education spending, 2022

OECD, PISA, 2006-18

HMT, PESA, 2004/05-2020/21

2021 UK Census

NHS England, Public Health Scotland, StatWales, and Northern Ireland Department of Health, emergency care waiting times data, 2008-21

NHS England and Northern Ireland Department of Health, referral to treatment and outpatient waiting times data, 2016-2023



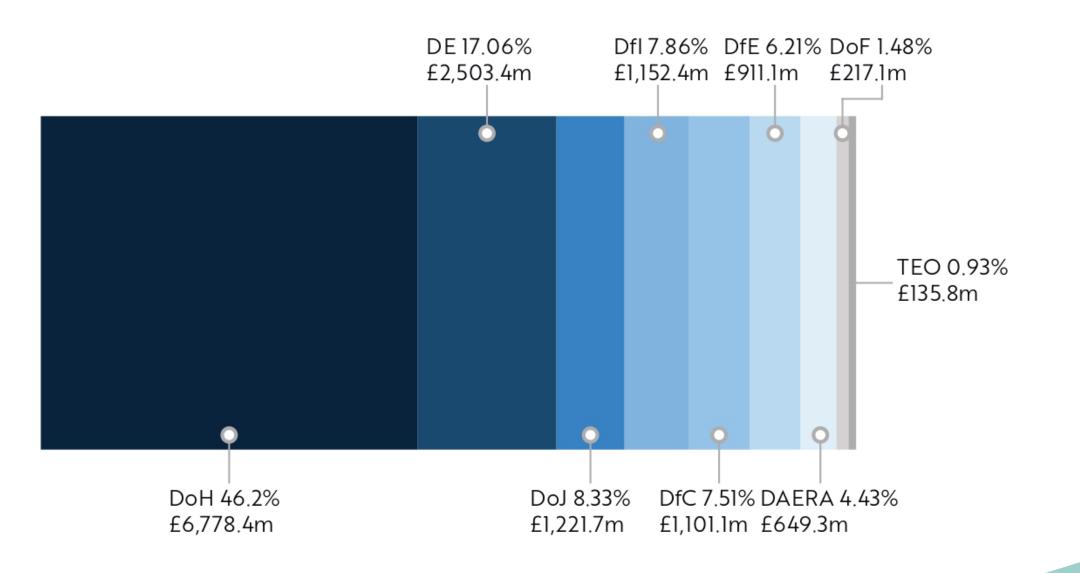
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Dorinnia Carville Comptroller & Auditor General



18th September 2023

Northern Ireland funding – Capital and Resource Resource & Capital DEL 2021-22



Examples of recent NIAO reports





Public Procurement





Reducing Adult Reoffending



Innovation & Risk Management





School Governance

Judicial Review



NI Executive Response to COVID-19



NI Food Animal Information System

Examples of forthcoming NIAO reports



Major Capital Projects



Funding NI Water's Infrastructure



Review of Waste Management



Elective Care Waiting Lists



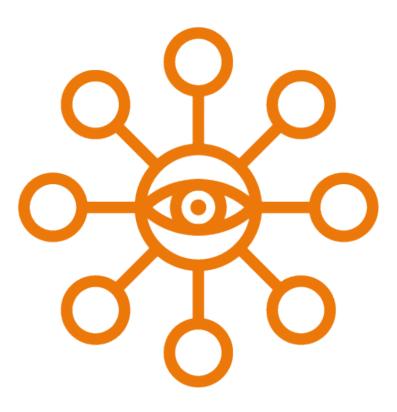
Child Poverty



Recent observations arising from the work of the NIAO



- Delivering public services
- Skills
- Collaboration
- Innovation and Risk
- Digitisation and Use of Data



PAC Inquiries in the 2017-22 mandate

- Driver and Vehicle Agency 2019-20 (Infrastructure)
- Generating Electricity from Renewable Energy (Economy)
- •Major Capital Projects (All)
- The LandWeb Project and Digital Transformation (Economy)
- Special Educational Needs (Education)
- Capacity and Capability in the NICS (All)
- Speeding up Justice (Justice)
- Sports Sustainability Fund (Communities)
- Closing the Gap (Education)
- Addiction Services Review of Northern Ireland Budget Process
- Broadband Investment in NI
- •Planning in Northern Ireland



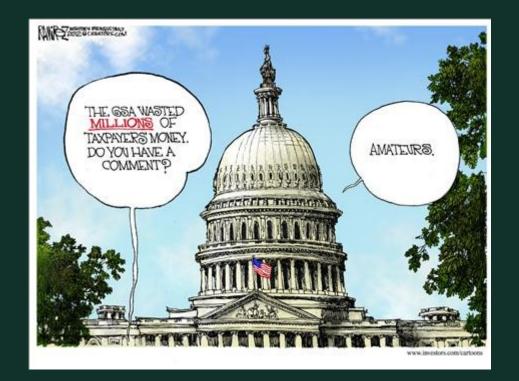




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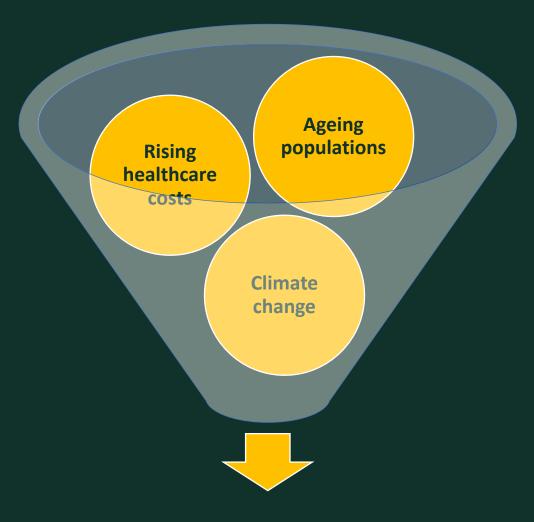
Is Northern Ireland funding well spent?

Case studies from across the OECD



Scherie Nicol Public Management and Budgeting Division Public Governance Directorate

OECD



CHALLENGING FISCAL CONTEXT





GOOD SPENDING DECISIONS DEPEND ON QUALITY BUDGET INSTITUTIONS, PROCESSES AND TOOLS

OECD

Iceland needs-based spending decisions



Austria spending guided by performance and results



France

The survey of the

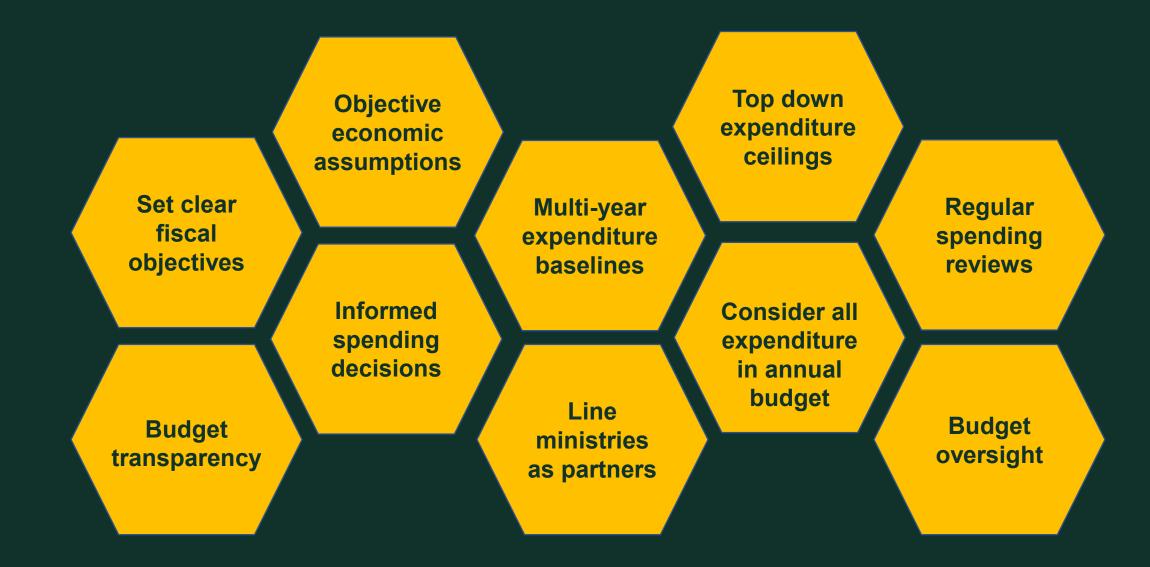
spending aligned with political priorities

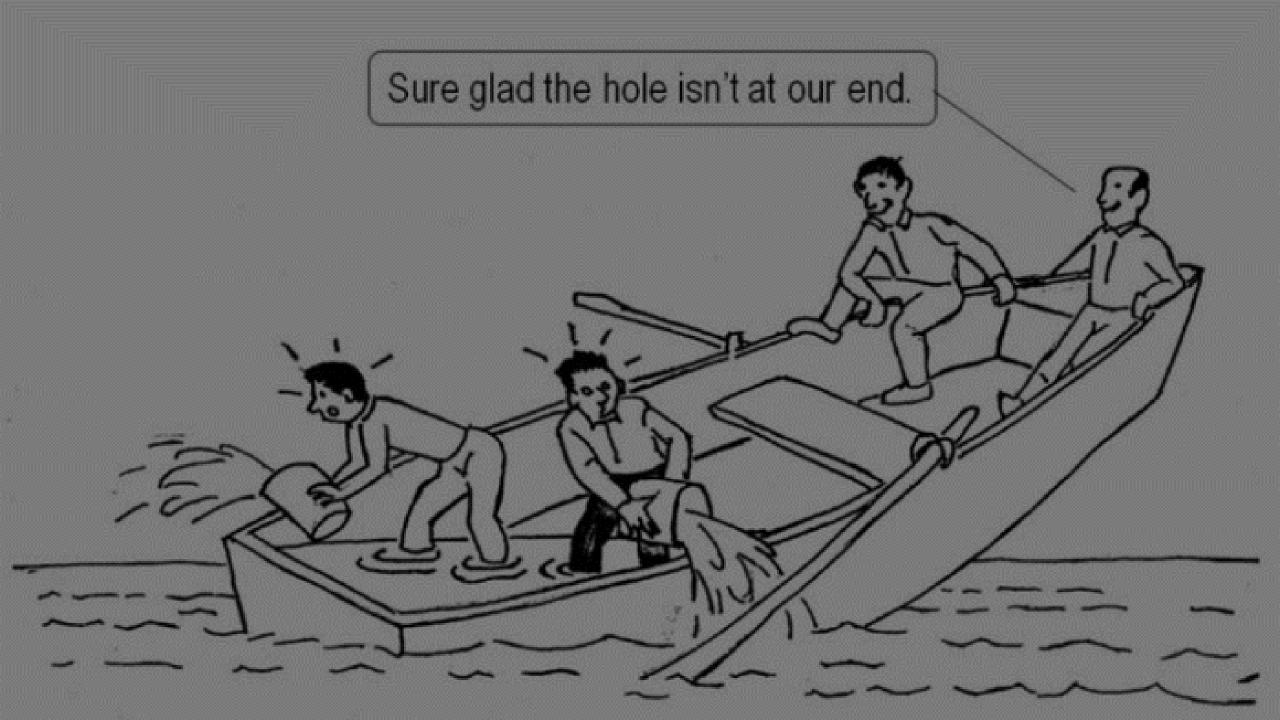
Netherlands effective budget oversight

Ser.



SPENDING BETTER FRAMEWORK





Thank you

